

Delivery Plan fitness for purpose: does it give confidence target will be met?		Tyne and Wear Assessment completed 27 March 2007			
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Key characteristics	Moderated final score	Strengths		Weaknesses	
Clarity about aims	√	<p>Clear about the purpose of the target and value of tackling congestion</p> <p>Demonstrates a good understanding of the assumptions underlying the target and explains the context well</p> <p>Focuses on actions needed to achieve the target by 2010/11 and identifies options for going further.</p> <p>Sets out fit with network management duties & economic development Clearly presented and excellent use of maps</p>		Helpful to have more analysis of how further funding would aid outperformance	
Understanding delivery success factors	√	<p>A trajectory is included and explained</p> <p>Action is set out for all target routes in the plan</p> <p>The plan inspires confidence that the challenges of delivery are understood and will be addressed It is clear that interventions will be assessed in the</p>		Not entirely clear how further interventions will be prioritised	

		light of experience and new data	
Clarity around actions, owners and milestones	√	<p>Actions have owners with clear deadlines</p> <p>Key dependencies have been identified and the delivery chain is understood</p> <p>Regular milestones for completing actions and checking progress are included</p> <p>Appears that suitable level of resources are being allocated to delivery</p>	<p>Timelines and owners not yet included for some route level actions</p> <p>Could usefully give detail of the skills and resources allocated to implementation</p> <p>Could be clearer on which actions are agreed and which are yet to be agreed</p>
Effective stakeholder management	√	<p>Key stakeholders and delivery partners are identified</p> <p>Uses current proven arrangements for communicating with stakeholders and delivery partners</p> <p>Effective ways for engaging with the public are proposed e.g. via website</p>	<p>Useful to include more on stakeholders' attitudes e.g Highways Agency</p>
Effective governance arrangements	√	<p>Governance and reporting structure clear and organisational accountability implied</p> <p>Timescales allow for proper operation of the governance structure</p>	<p>More detail is needed on who will be held to account by whom to ensure right mechanisms in place</p> <p>Who is ultimate owner of the plan?</p>
Effective performance, project and risk	√	<p>Major risks are identified and their significance is understood (in terms of likelihood of occurring and</p>	

management		impact if they do) Generally effective strategy for mitigating key risks has been developed to increase confidence the target will be met in adverse circumstances Plan has feel of a living document and is suited for use as a project management tool (but perhaps overlong for a live document)	
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